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## APPENDIX A

## CORRELATION AND SIMILARITY COEFFICIENT BETWEEN THE RSC PRACTICES

Correlated practices	S <sub>jk</sub>	$g_{jk}$	Correlated practices	S <sub>jk</sub>	g <sub>jk</sub>	Correlated practices	S <sub>jk</sub>	g <sub>jk</sub>
$P_1P_2$	0.81	1.60	$P_2 P_{13}$	0.76	1.80	$P_{4}P_{10}$	0.64	0.80
$P_1P_4$	0.70	4.20	$P_2 P_{14}$	0.47	2.20	$P_4 P_{11}$	0.59	0.80
$P_1P_5$	0.73	1.00	<i>P</i> <sub>2</sub> <i>P</i> <sub>17</sub>	0.46	0.60	$P_{4}P_{12}$	0.83	3.60
$P_1P_6$	0.87	0.60	P <sub>2</sub> P <sub>19</sub>	0.67	0.80	$P_{4}P_{13}$	0.56	1.40
$P_1P_8$	0.94	0.60	$P_3P_4$	0.83	1.40	$P_{4}P_{14}$	0.87	4.80
$P_1P_9$	0.73	0.20	$P_3P_5$	0.93	2.20	$P_{4}P_{16}$	0.46	0.20
<i>P</i> <sub>1</sub> <i>P</i> <sub>10</sub>	0.81	2.40	$P_3P_6$	0.93	3.20	$P_{4}P_{17}$	0.72	1.40
<i>P</i> <sub>1</sub> <i>P</i> <sub>11</sub>	0.76	1.00	$P_3P_7$	0.93	0.20	$P_{4}P_{19}$	0.64	0.20
$P_{1}P_{12}$	0.67	2.20	$P_3P_8$	0.81	1.00	$P_5P_6$	0.87	3.60
<i>P</i> <sub>1</sub> <i>P</i> <sub>13</sub>	0.83	0.40	$P_3P_9$	0.80	0.40	$P_{5}P_{9}$	0.87	1.20
$P_{1}P_{14}$	0.63	3.00	$P_{3}P_{10}$	0.61	0.60	$P_{5}P_{10}$	0.54	0.40
P <sub>1</sub> P <sub>16</sub>	0.77	0.80	$P_{3}P_{11}$	0.56	0.40	$P_{5}P_{11}$	0.49	0.60
$P_{1}P_{17}$	0.56	1.00	$P_{3}P_{12}$	0.87	0.40	$P_{5}P_{12}$	0.93	2.60
$P_{1}P_{19}$	0.81	1.00	$P_{3}P_{13}$	0.72	0.60	$P_{5}P_{13}$	0.66	1.00
$P_2P_3$	0.61	1.00	$P_{3}P_{14}$	0.77	0.80	$P_{5}P_{14}$	0.77	2.60
$P_2P_4$	0.53	0.80	$P_{3}P_{15}$	0.93	0.80	$P_{5}P_{15}$	0.93	2.60
$P_2P_5$	0.54	0.40	P <sub>3</sub> P <sub>17</sub>	0.62	1.80	$P_{5}P_{16}$	0.90	0.60
$P_{2}P_{7}$	0.68	0.40	P <sub>3</sub> P <sub>18</sub>	0.81	1.40	$P_{5}P_{17}$	0.62	1.00
P <sub>2</sub> P <sub>8</sub>	0.80	0.60	P <sub>3</sub> P <sub>19</sub>	0.81	1.20	$P_{5}P_{18}$	0.74	0.80

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$P_2P_9$	0.61	0.60	$P_4P_5$	0.90	0.80	<i>P</i> <sub>5</sub> <i>P</i> <sub>19</sub>	0.74	2.60
$P_2 P_{10}$	0.78	1.80	$P_4P_6$	0.77	0.80	$P_{6}P_{7}$	0.73	0.80
$P_2 P_{11}$	0.79	1.60	$P_4P_7$	0.77	0.20	$P_6P_9$	0.68	1.00
$P_2 P_{12}$	0.48	2.20	$P_4P_8$	0.64	0.20	$P_{6}P_{10}$	0.62	1.60
<i>P</i> <sub>6</sub> <i>P</i> <sub>11</sub>	0.80	0.80	$P_{8}P_{16}$	0.78	-0.80	$P_{12}P_{14}$	0.77	1.00
$P_{6}P_{12}$	0.79	0.80	$P_{8}P_{17}$	0.48	0.60	$P_{12}P_{15}$	0.87	1.40
$P_{6}P_{13}$	0.70	0.60	$P_{8}P_{19}$	0.87	0.40	$P_{12}P_{16}$	0.90	2.20
$P_{6}P_{14}$	0.56	1.40	$P_{9}P_{10}$	0.54	0.20	$P_{12}P_{17}$	0.56	0.60
$P_{6}P_{15}$	0.87	0.40	$P_{9}P_{11}$	0.49	0.60	$P_{12}P_{18}$	0.74	0.80
<i>P</i> <sub>6</sub> <i>P</i> <sub>17</sub>	0.88	2.20	$P_{9}P_{13}$	0.80	0.40	$P_{12}P_{19}$	0.81	1.40
<i>P</i> <sub>6</sub> <i>P</i> <sub>18</sub>	0.88	0.80	$P_{9}P_{13}$	0.66	0.80	$P_{13}P_{14}$	0.56	2.20
<i>P</i> <sub>6</sub> <i>P</i> <sub>19</sub>	0.88	1.40	$P_{9}P_{14}$	0.63	1.00	$P_{13}P_{15}$	0.66	0.80
P <sub>7</sub> P <sub>8</sub>	0.88	3.00	$P_{9}P_{15}$	0.80	1.40	$P_{13}P_{16}$	0.76	0.60
$P_7P_9$	0.73	1.40	$P_{9}P_{16}$	0.83	0.80	$P_{14}P_{15}$	0.83	1.00
$P_7 P_{10}$	0.68	0.60	$P_{9}P_{17}$	0.69	0.40	$P_{14}P_{16}$	0.80	2.60
$P_7 P_{11}$	0.62	1.20	$P_{9}P_{18}$	0.68	2.20	$P_{14}P_{17}$	0.72	1.00
$P_7 P_{12}$	0.80	0.60	$P_{9}P_{19}$	0.68	3.00	$P_{14}P_{18}$	0.64	0.20
$P_7 P_{13}$	0.79	3.00	$P_{10}P_{11}$	0.94	1.00	$P_{14}P_{19}$	0.64	0.60
$P_7 P_{14}$	0.70	0.80	$P_{10}P_{14}$	0.64	1.00	$P_{15}P_{16}$	0.90	1.00
$P_{7}P_{15}$	0.87	1.20	$P_{10}P_{18}$	0.67	0.20	$P_{15}P_{17}$	0.69	3.00
$P_7 P_{16}$	0.83	-1.00	$P_{11}P_{13}$	0.68	1.00	$P_{15}P_{19}$	0.74	0.80
$P_7 P_{17}$	0.56	-0.20	$P_{11}P_{14}$	0.59	1.80	$P_{16}P_{17}$	0.84	0.40
$P_8P_9$	0.74	0.60	$P_{11}P_{15}$	0.56	0.60	$P_{16}P_{19}$	0.50	0.60
P <sub>8</sub> P <sub>12</sub>	0.68	2.40	$P_{11}P_{16}$	0.52	1.40	$P_{17}P_{19}$	0.93	1.00

P <sub>8</sub> P <sub>13</sub>	0.89	0.20	$P_{11}P_{17}$	0.56	0.20	$P_{18}P_{19}$	0.78	-0.80
$P_{8}P_{14}$	0.20	0.80	$P_{11}P_{19}$	0.61	0.20			
$P_{8}P_{15}$	0.74	0.20	$P_{12}P_{13}$	0.72	1.00			

### **APPENDIX B-**

$(P_i)$	Attributes $(A_{ij})$	Crisp resilience score (CRS)	Normalized crisp resilience score
			(NCRS)
$P_1$	<i>A</i> <sub>11</sub>	0.266	0.0178
	<i>A</i> <sub>12</sub>	0.283	0.0189
	<i>A</i> <sub>13</sub>	0.235	0.0157
	A <sub>14</sub>	0.313	0.0209
$P_2$	A <sub>21</sub>	0.252	0.0169
	A <sub>22</sub>	0.274	0.0183
	A <sub>23</sub>	0.223	0.0149
	A <sub>24</sub>	0.184	0.0123
$P_3$	A <sub>31</sub>	0.179	0.0120
	A <sub>32</sub>	0.179	0.0120
	A <sub>33</sub>	0.201	0.0134
	A <sub>34</sub>	0.165	0.0110
$P_4$	A <sub>41</sub>	0.158	0.0106
	A <sub>42</sub>	0.169	0.0113
	A <sub>43</sub>	0.121	0.0081
	A <sub>44</sub>	0.204	0.0136
$P_5$	A <sub>51</sub>	0.252	0.0169
	A <sub>52</sub>	0.289	0.0193
	A <sub>53</sub>	0.155	0.0104
	A <sub>54</sub>	0.225	0.0150

# CRS AND NCRS CORRESPONDS TO THE ATTRIBUTES OF THE RSC PRACTICES

$P_6$	A <sub>61</sub>	0.145	0.0097
	A <sub>62</sub>	0.153	0.0102
	A <sub>63</sub>	0.145	0.0097
	A <sub>64</sub>	0.122	0.0082
$P_7$	A <sub>71</sub>	0.245	0.0164
	A <sub>72</sub>	0.252	0.0169
	A <sub>73</sub>	0.243	0.0162
$P_8$	A <sub>81</sub>	0.180	0.0120
	A <sub>82</sub>	0.220	0.0147
	A <sub>83</sub>	0.227	0.0152
	A <sub>84</sub>	0.198	0.0132
	A <sub>85</sub>	0.207	0.0138
<i>P</i> <sub>9</sub>	A <sub>91</sub>	0.145	0.0097
	A <sub>92</sub>	0.116	0.0078
	A <sub>93</sub>	0.156	0.0104
	A <sub>94</sub>	0.183	0.0122
	$A_{95}$	0.110	0.0074
<i>P</i> <sub>10</sub>	A <sub>101</sub>	0.169	0.0113
	A <sub>102</sub>	0.180	0.0120
	A <sub>103</sub>	0.224	0.0150
	A <sub>104</sub>	0.163	0.0109
<i>P</i> <sub>11</sub>	<i>A</i> <sub>111</sub>	0.201	0.0134
	A <sub>112</sub>	0.200	0.0134
	A <sub>113</sub>	0.183	0.0122
	A <sub>114</sub>	0.184	0.0123
<i>P</i> <sub>12</sub>	<i>A</i> <sub>121</sub>	0.147	0.0098

	A <sub>122</sub>	0.149	0.0100
	A <sub>123</sub>	0.190	0.0127
	A <sub>124</sub>	0.182	0.0122
	A <sub>125</sub>	0.162	0.0108
<i>P</i> <sub>13</sub>	A <sub>131</sub>	0.154	0.0103
	A <sub>132</sub>	0.212	0.0142
	A <sub>133</sub>	0.153	0.0102
	A <sub>134</sub>	0.136	0.0091
<i>P</i> <sub>14</sub>	A <sub>141</sub>	0.244	0.0163
	A <sub>142</sub>	0.259	0.0173
	A <sub>143</sub>	0.931	0.0623
	A <sub>144</sub>	0.155	0.0104
<i>P</i> <sub>15</sub>	A <sub>151</sub>	0.164	0.0110
	A <sub>152</sub>	0.149	0.0100
	A <sub>153</sub>	0.180	0.0120
	A <sub>154</sub>	0.158	0.0106
<i>P</i> <sub>16</sub>	A <sub>161</sub>	0.148	0.0099
	A <sub>162</sub>	0.175	0.0117
	A <sub>163</sub>	0.172	0.0115
	A <sub>164</sub>	0.150	0.0100
<i>P</i> <sub>17</sub>	<i>A</i> <sub>171</sub>	0.170	0.0114
	A <sub>172</sub>	0.140	0.0094
	A <sub>173</sub>	0.175	0.0117
<i>P</i> <sub>18</sub>	A <sub>174</sub>	0.149	0.0100
	A <sub>175</sub>	0.195	0.0130
	A <sub>176</sub>	0.125	0.0084

<i>P</i> <sub>19</sub>	A <sub>191</sub>	0.199	0.0133
	A <sub>192</sub>	0.197	0.0132
	A <sub>193</sub>	0.215	0.0144
	A <sub>194</sub>	0.141	0.0094

#### LIST OF PAPERS PUBLISHED/ACCEPTED FOR THE PUBLICATIONS

Yadav, A. K. and Samuel, C. (2021), "Modeling the resilient factors of the supply chain", *Journal of Modelling in Management*, Vo. 17 No. 2, pp. 456-485. https://doi.org/10.1108/JM2-07-2020-0196

Yadav, A. K. and Samuel, C. (2021), "Quality function deployment-based framework for the resilient supply chain", *International Journal of Business Continuity and Risk Management, Vol. X, No. Y, xxxx* 

Yadav, A. K. and Samuel, C. (2022), "Modeling the barriers of the resilient supply chain: A fuzzy-DEMATEL approach", *Journal of Advanced Manufacturing Systems*, pp. 1-36. <u>https://doi.org/10.1142/S0219686722500275</u>